# INPACT

Activity Report of the Development Authority of Fulton County



... fitness instructor ... interior design professional ... store manager ... construction superintendent ... benefits analyst ... chef ... fork lift operator ... risk manager ... landscaper ... architect ... courier .. . property manager ... receptionist ... front desk manager ... human resource manager ... comptroller ... shipping specialist ... personal trainer ... financial planner ... general laborer ... cashier ... teacher ... parking attendant ... carpet cleaner ... mail clerk ...

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"What once sat as dormant, undeveloped land due

to significant topographical challenges will now be a state-of-the-art fulfillment center with a Fortune 50 company as its tenant. This could not have happened without the DAFC team having the foresight to recognize the potential of this project and the impact of providing hundreds of jobs to the area."

#### – Lisa Ward

Senior Vice President and Managing Director Core5 Industrial Partners

CROSSROADS BUSINESS CENTER

Union City, G

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# OUR MISSION

To stimulate quality economic development in Fulton County by expanding and diversifying the tax base, creating jobs, retaining existing businesses and sustaining quality of life for residents throughout Fulton County.

# DAFC BOARD

Robert J. Shaw, Chairman/External Affairs Director

Steve Broadbent, Vice Chairman

Dr. Samuel D. Jolley, Jr., Secretary

Walter Metze, Treasurer

Sam Bacote

Brandon Beach

Kyle Lamont

**Thomas Tidwell** 

Michel Turpeau

# CHAIRMAN'S VIEW



I take special pleasure in presenting the 2019 performance report of the Development Authority of Fulton County (DAFC). As you will see in the pages ahead, 2019 chronicles another chapter of high performance and leadership serving our community.

As always, our accomplishments were rooted in the support we received from elected leaders, the Fulton County Board of Commissioners and many indispensable partners throughout the region. We are especially grateful for our clients – from longstanding investors to organizations that sought DAFC assistance for the first time in 2019. Your vision and willingness to proceed with challenging projects while providing invaluable benefits to the community challenged us to adapt to a world of accelerating change. Thank you to CEO Al Nash, the DAFC Board of Directors and the DAFC staff, whose steady leadership and dedication delivered impressive results while meeting lofty standards of responsiveness and service.

Each new year presents unique challenges – and opportunities. Certainly, we hope for improvements in the overall economy, going forward. But whatever the economic climate, our commitment to stimulating quality economic development and creating jobs in communities throughout Fulton County will drive our ongoing efforts to do more and do better.

I welcome your continued investment in our partnership as we advance quality economic development and build stronger, more vibrant communities.

Sincerely,

A J. Shaw

Robert J Shaw Chairman

# THE YEAR IN REVIEW

# **IMPACT:** Transformative

#### 2019 Welcomed Significant Investments in Fulton County.

apital spending for renovations, expansions and new construction targeted hotels, restaurants, parking structures, art studios, Class-A office buildings, event spaces, distribution centers, retail spaces and residential complexes, including new affordable housing units.

The closure of 38 taxable and federally tax-exempt bond transactions\* with proposed investments totaling approximately \$3.3 billion in Fulton County and the projected retention or creation of approximately 41,592 temporary and permanent jobs will produce wide-ranging impact.

Communities all over will benefit from the related employment opportunities, and from the potential these projects have to attract future investment. Importantly, these investments will also generate millions of dollars in additional tax revenue for Fulton County and other local taxing jurisdictions.

\*Please be advised that federally taxable and tax-exempt projects do not involve property tax incentives.

"

The incentives supported by DAFC enabled us to provide significant infrastructure improvements to benefit the Midtown Atlanta community. Additionally, these incentives are the region's most impactful economic development tool; they inure to the benefit of tenants and thereby serve to attract companies providing quality jobs for Atlanta's residents. Just over the last year, buildings which have received this support, including 1105 West Peachtree, have received commitments from companies creating thousands of new jobs in Atlanta.

-Chris Ahrenkiel Executive Vice President, Selig Enterprises Inc. With the assistance of DAFC, construction is underway for some of these developments, as projects spring from drawing boards. Other projects will emerge in phases during 2020 and beyond. Some activity is less visible, but no less important, as organizations pursue interior improvements or purchase new, high-efficiency machines and equipment.

Critical to the Development Authority's accomplishments was the support of our partners. The Joint Development Authority of Metropolitan Atlanta, Georgia Chamber of Commerce, Metro Atlanta Chamber, and International Economic Development Council, which certifies economic development professionals worldwide, brought vital resources to bear. The DAFC continues to work with the Georgia Economic Developers Association and the Georgia Department of Economic Development to stimulate economic growth by bringing new businesses and industries to Fulton County.

#### 2019 Project Spotlights









# MESSAGE FROM THE CEO



Thank you to everyone who helped make 2019 another remarkable year.

Transactions and activities of the Development Authority in 2019 are driving dramatic outcomes throughout Fulton County and beyond. They are generating additional tax revenue for county and local governments, bringing jobs and introducing new career opportunities to residents and strengthening the economic infrastructure of neighborhoods – from the adaptive reuse of existing buildings to the expansion of workforce housing. Another noteworthy development is a \$75.7 million project in Palmetto that has had positive implications for the Port of Savannah.

Internally, this Development Authority worked conscientiously to improve our resourcefulness and relevance in serving clients and communities. We fine-tuned our processes and used enhanced technology to sharpen our decision making. The DAFC board approved new guidelines for expanding opportunities for female and minority businesses on subcontracted portions of projects.

None of this would be possible without teamwork. Enormous credit belongs to our lean and mean DAFC staff, the Fulton County Board of Commissioners and our numerous other partners, who served as tremendous assets.

The days ahead will surely test our resilience, our ability to navigate the evolving landscape and our imagination for advancing wisely. I am confident that the DAFC will be well-equipped to adapt.

The Development Authority of Fulton County is fully committed to embracing – and creating – new ways to promote opportunity, growth and prosperity.

We hope you will join us.

Confidently moving forward, llin,

Al Nash Chief Executive Officer

## BOND INDUCEMENTS

In 2019,

the DAFC approved 35 bond inducement resolutions, which is the first step of DAFC's twostep approval process. These inducements represent \$4 billion in potential capital investments in Fulton County and account for the creation or retention of a projected 47,992 jobs once these transactions close and have completed construction. By comparison, DAFC inducement resolutions in 2018 totaled \$1.72 billion, creating or retaining a projected 24,173 jobs. Inducement resolutions in 2017 totaled more than \$2.3 billion in potential capital investment, affecting a projected 20,937 jobs.

2019 Fulton County Induced Projects



**\$4 billion** Capital Investment from Induced Projects **47,992** Jobs Created and

Retained from Induced Projects

The additional capital provided by DAFC enabled us to expand our commitment to helping businesses grow fearlessly. They understood the value of small businesses being able to receive their revenue immediately thanks to NOWaccount.

-Lara Hodgson President and CEO, NOW Corp

#### LIST OF 2019 INDUCED PROJECTS

#### (Including proposed capital investments in Fulton County and jobs to be created)

Georgia Tech Facilities, Inc.\* \$116.7m Jobs: 1,435

#### SEI 1105 West Peachtree, LLC \$303m Jobs: **5,300**

CRP/LPC Aspire Owner, LLC \$33m Jobs: 156

**FF Realty IV, LLC** (Fairfield Southside Trail) \$58m Jobs: **507** 

Midtown Heights, LLC (Midtown Union Investors Office, LLC) \$1.1b Jobs: **3,980** 

Fairfield Residential Company, LLC (Fair Drive Taxable) \$47m Jobs: 507

US Industrial Club IV Enterprises, LLC (85 South AN USICIV, LLC) \$30m Jobs: 500

WP South Acquisitions, LLC DRI/WP (Dairies II, LLC) \$57.5m Jobs: 245

WLKR Ponce Owner, LLC \$20m Jobs: 258 **PVH Corp.** \$75.7m Jobs: **575** 

Pollack Shores Development LLC (CRP/Pollack 72 Milton Owner, LLC) \$48m Jobs: 324

Fairfield Residential Company, LLC\* (Fair Drive Tax-Exempt) \$30m Jobs: 507

Southern Post, LLC \$75m Jobs: 951

Lincoln Property Company and Morgan Stanley (Union 85) (PPF Industrial Royal South, LLC) \$15.2m Jobs: **393** 

Lincoln Property Company and Morgan Stanley (Mason Road) (PPF Industrial Mason Road, LLC) \$25m Jobs: 650

Exel Inc. d/b/a DHL Supply Chain (USA) \$12.9m Jobs: 275

CHI/Acquisitions, L.P. (CRP/CHI Fulton Industrial Owner, L.L.C.) \$51m Jobs: 700 Red Rock Developments (ATL Fairburn JV, LLC) \$67m Jobs: **1,050** 

King's Ridge Christian School, Inc.\* \$11.3m Jobs: 140

Children's Healthcare of Atlanta, Inc.\* \$130m Jobs: 4,694

Georgia Tech Athletic Association\* \$200m Jobs: 200

Georgia Tech Facilities, Inc.\* \$90m Jobs: 99

**400 Bishop Master, LLC** \$50m Jobs: **1,900** 

**RCC LLC** \$80m Jobs: **955** 

C5IP at Crossroads, LLC \$50m Jobs: 2,400

Goat Farm Development LLC (RB Preston Ridge Co-Tenant, LLC) \$55m Jobs: 158

\*Federally taxable or tax-exempt projects. Please be advised that federally taxable and tax-exempt projects do not involve property taxes.

**Portman 04W, LLC** \$80m Jobs: **945** 

Piedmont Healthcare, Inc. \* \$756m Jobs: **5,406** 

SF Parkway I, LLC \$30m Jobs: 280

Sobu Flats, LLC \$82.3m Jobs: **499** 

Halperns' Steak and Seafood Company \$27m Jobs: 136

Georgia Tech Foundation, Inc.\* \$60m Jobs: **30** 

Vesta Adams Park LLC \$30m Jobs: 47

Vesta Red Oak LLC \$19.5m Jobs: 47

WellStar Health System, Inc.\* \$85m Jobs: 916

# BOND ISSUES CLOSED

After going through DAFC's two-step approval process, finalizing financing and meeting all of the requirements, DAFC closed projects in 2019 totaling approximately \$3.3 billion in capital investments in Fulton County. These investments will permit the creation or retention of approximately 41,592 jobs. By comparison, bond issues closed by the DAFC in 2018 totaled \$1.2 billion, creating or retaining a projected 19,142 jobs in Fulton County. For 2017, DAFC-issued bonds were valued at \$1.76 billion, accounting for approximately 20,967 temporary or permanent jobs within Fulton County.

2019 Fulton County Bond Issues Closed



\$3.3 billion

Bond Issues Closed



Without the property tax incentives provided by DAFC, it would not have been economically feasible to build on this abandoned mine site that needed costly remediation. Their team understood not only our needs, but our vision in building this speculative project. It's paid off with a well-known ecommerce company's agreement to lease more than 1.1 million square feet.

> -Hamilton Reynolds President. Industrial Division Taylor & Mathis

#### LIST OF 2019 CLOSED PROJECTS

(Including capital investments in Fulton County and jobs to be created)

Robert W. Woodruff Arts Center, Inc.\* \$64.8m Jobs: 894

**1055 Howell Mill, LLC** \$133m Jobs: **1,374** 

SEI 1105 West Peachtree, LLC \$303m Jobs: 5,300

Georgia Tech Facilities, Inc.\* \$96.6m Jobs: 1,435

WP Hotel Owner LLC \$65m Jobs: **350** 

**PVH Corp.** \$75.7m Jobs: **800** 

Exel Inc. d/b/a DHL Supply Chain (USA) \$10.6m Jobs: 325

Chattahoochee Logistics Center, LLC \$62.5m Jobs: **435** 

DRI/WP DAIRIES II, LLC \$57.5m Jobs: 245

8 West Holdings, LLC \$55m Jobs: 1,000 FF Realty IV, LLC \$58m Jobs: **507** 

Legacy PDP, LLC \$35m Jobs: 550

Children's Healthcare of Atlanta, Inc.\* \$75.2m Jobs: 4,694

Georgia Tech Athletic Association Series 2019A and Series 2019B\* \$163.6m Jobs: 200

King's Ridge Christian School, Inc.\* \$11.3m Jobs: 140

WLKR Ponce Owner LLC \$20m Jobs: 258

C5IP at Crossroads, LLC \$50m Jobs: 2,400

Georgia Tech Facilities, Inc. Series 2019A and Series 2019B\* \$65.6m Jobs: 99

CRP/CHI Fulton Industrial Owner, LLC \$51m Jobs: 800 Grow America NOW LLC\* \$25m

Piedmont Healthcare, Inc.\* \$283.7m Jobs: 5,406

Sobu Flats, LLC \$82.3m Jobs: **499** 

SF Parkway I, LLC \$30m Jobs: 280

85 South AN USICIV, LLC \$30m Jobs: 500

PPF Industrial Mason Road, LLC \$25m Jobs: 650

PPF Industrial Royal South, LLC \$15.2m Jobs: 393

**1050 Howell Mill, LLC** \$133.5m Jobs: **1,200** 

Georgia Tech Foundation\* \$51.7m Jobs: **30** 

CRP/Pollack 72 Milton Owner, LLC (Mutifamily) \$60m Jobs: 324

\*Federally taxable or tax-exempt projects. Please be advised that federally taxable and tax-exempt projects do not involve property tax incentives.

JLB 99 West Paces Ferry, LLC (Series 2019A) \$182m Jobs: 468

Southern Post, LLC \$75m Jobs: 951

Midtown Union Investors Office, LLC \$410m Jobs: **3,980** 

CRP/LPC Aspire Owner, LLC \$33m Jobs: 156

**RCC LLC** \$80m Jobs: **955** 

ATL Fairburn JV, LLC \$55m Jobs: 900

**1150 GS Green LLC** \$120m Jobs: **1,400** 

Atlantic Yards Investors, LLC \$205m Jobs: **3,500** 

Union City Storage, LLC \$15.5m Jobs: 286

### vision realized

rectab,

Class-A loft offices, commercial space, retail, restaurants, and residential units compose the much-anticipated Southern Post project near downtown Roswell. "The DAFC team was critical in helping us get our project off the ground – with creative solutions and a business-friendly process, they helped make our vision a reality," said Jay Douglas, Senior Vice President of Development, S.J. Collins Enterprises, LLC.



**\$75m** Project Investment in Fulton County

our partnership with DAFC on the Southern Post mixed-use development gave us the opportunity to add to the live-work-play culture Roswell is known for and to create new jobs for the City.

- Steve Stroud Executive Director, Roswell Inc.

11 1915

high tech win

Atlantic Yards attracted Microsoft as a tenant for an artificial intelligence and cloud service technology hub, projecting 1,500 high-tech jobs. Microsoft's lease of 523,000 square feet was cited as the largest U.S. office lease to date during the pandemic.

> **3,500** Permanent and Construction

While location was key, our collaboration with the DAFC team helped us overcome specific site challenges. This is a big win for Fulton County! Hines is thankful for our partnership with DAFC and we look forward to bringing more high-quality tenants to West Midtown.

**205M** Project

Fulton Count

Microsoft

– Tori Kerr Southeast Regional Office Managing Director, Hines

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### "good neighbor"

At 72 Milton Avenue, on the Atlanta Beltline's Southside Trail, a new development will introduce a unique mix of residential options – including affordable units and build-to-rent townhomes. The project will replace a 100-year-old storm sewer line, which will cost about \$2.4 million and serve the neighboring community. Other improvements include: streetscape lighting, benches, bike racks, multimodal path and rightof-way easements for future transit options.



**324** Permanent and Construction Jobs \$60m Project

Investment in Fulton County

being a good neighbor and taking steps to invest in the community so that our project will make a positive and lasting impact.

-Joe Martinez Georgia Managing Director of Development for RangeWater Real Estate

**\$75.7m** Project Investment in Fulton County

DAFC works well with the local municipalities and helps the businesses wishing to locate in Fulton County. Bringing PVH to our city was a true team effort. The community will benefit from the hundreds of jobs and even more so with the new facility using our city's power.

> - J. Clark Boddie Mayor, City of Palmetto

### Hilfiger, Klein, Beene come to Palmetto

Global apparel company PVH Corporation is locating a state-of-the-art distribution and warehouse facility in the city of Palmetto. Following a multi-year, multi-state site selection process, "the support offered by DAFC was a significant factor in PVH's decision to locate in Fulton County," said Kevin Urban, PVH Executive Vice President of Logistic Services.

> 800 Permanent and Construction Jobs

### IMPACT THROUGH OUTREACH AND STRATEGIC ALLIANCES

Throughout 2019, the Development Authority of Fulton County engaged diverse partnerships, strategic alliances and collaborative initiatives, and supported business and economic development organizations locally, regionally and state-wide. Such efforts – including DAFC sponsorships, participation in trade show conferences and hands-on service to organizations – helped DAFC better understand community interests and needs, and build deeper relationships.

#### **Event Sponsorships**



South Metro Development Outlook



Atlanta Regional Commission State of the Region



North Fulton Opportunity Outlook

#### Investments



Council for Quality Growth



Champions Circle member of Georgia Economic Developers Association



Board of Advisors membership in Metro Atlanta Chamber



North Fulton Chamber of Commerce – Economic Development Initiative



South Fulton Chamber of Commerce – Economic Development Initiative

#### **Trade Shows/Conferences**

Georgia Economic Development Association Spring Conference

Georgia Economic Development Association Annual Conference



### NEW STATE AND COUNTY TAXES AND BENEFITS

Estimated New Taxes for Fulton County Due to Active Incentive Projects in 2019



### Estimated 2019 State Tax Contribution Due to Active Incentive Projects in 2019 (Millions of dollars)



### 2019 Development Authority Staff



Al Nash CEO

**Marva Bryan** Accounting Manager/ Tax Incentive Analyst

#### **Doris Metcalfe Coleman**

Office/Compliance Manager

Sabrina Kirkland

Executive Assistant/Technology Associate

**Sandra Zayac** Authority Counsel/Attorney at Law

> Lauren Woodyard Authority Counsel

> > 18



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#### www.developfultoncounty.com

#### **Contact Us**

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